DAVIES



Louis-Martin O’Neill
Partner

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Montréal

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Expertise
Litigation
Investigations and White Collar Defence
Corporate Governance

Bar Admissions
Québec, 1999

When the stakes are high and the situation demands decisive action, Louis-Martin O’Neill brings the clarity, judgment and courtroom credibility needed to get the result that matters.

Louis-Martin is more than a seasoned courtroom advocate. He is a trusted adviser to public companies, boards and institutional investors – someone who understands that litigation is never just about legal arguments, but about protecting the client’s business objectives, reputation and long-term interests.

With a deep grasp of business realities and public company dynamics, he helps clients navigate high-stakes crises where legal outcomes must align with market expectations and stakeholder concerns.

His practice spans corporate, securities and commercial litigation, contentious transactions and restructurings, difficult governance decisions, white-collar criminal law and regulatory investigations. He is regularly retained in "special situations" involving crises of all kinds.

Louis-Martin is a member of the firm’s AI Steering Committee and one of the leaders of Davies’ AI initiative. He works actively to implement AI across the firm’s operations – improving internal workflows, enhancing the quality of legal services and maximizing value delivered to clients.

Representative Work

Formula E Operations Ltd.
Successfully acted for **Formula E Operations Ltd.** (FEO) in connection with its claims arising from the City of Montréal's decision to cancel the Montréal ePrix. This includes asserting FEO's claims against the City of Montréal and in the bankruptcy proceedings of Montréal C'est Électrique, a non-profit corporation set up by the City for the purposes of acting as promoter of the Montréal ePrix.

Triumph Aerostructures, LLC
Acted for **Triumph Aerostructures, LLC,**in connection with its dispute with Bombardier Inc. regarding the wing designed and manufactured by Triumph for Bombardier's Global 7000 business aircraft, including a $455-million claim filed by Triumph before the Québec Superior Court. The dispute was ultimately resolved to both parties' satisfaction.

Oaktree Capital Management, L.P.
Acted for **Oaktree Capital Management, L.P.,** in its opposition to the $475-million acquisition of Québec-based Tembec Inc. by Florida-based Rayonier Advanced Materials Inc.

Knight Therapeutics
Acted for **Knight Therapeutics Inc.** in successfully defending against the activist campaign, proxy contest and contested meeting led by Medison Biotech Ltd. with respect to Knight's 2019 annual meeting.

BCE Inc.
Acted for **BCE Inc.** and **Bell Canada** in a successful appeal to the Supreme Court of Canada in a landmark commercial case involving the proposed $51.7 billion privatization of BCE. The decision of the Supreme Court in this case set the standard

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in Canada for approval of plans of arrangement and claims of oppression. It also clarified the law concerning the duties of directors of public companies faced with potential change of control transactions. This case also resulted in the fastest commercial appeal ever heard by the Supreme Court of Canada. The appeal was heard by the Court and decided unanimously in favour of BCE less than 30 days after BCE launched its application for leave to appeal from a decision of the Québec Court of Appeal revoking approval for BCE's proposed plan of arrangement that had been granted by Justice Silcoff of the Quebec Superior Court following a lengthy and highly expedited trial.

Fonds de solidarité des travailleurs du Québec (FTQ)

Acting for the **Fonds de solidarité des travailleurs du Québec** (FTQ) in connection with a $20-million claim instituted by a shareholder against a former director.

Videotron Ltd.

Acted for **Videotron Ltd.** against a claim in excess of $18 million in connection with the termination of a share purchase agreement. Videotron terminated the agreement as a result of a material adverse event within the target. The matter was settled on the eve of the hearing before the Québec Court of Appeal.

O'Leary Funds

Acting for **O'Leary Funds**, one of the largest unitholders of Boralex Power Income Fund (BPT), in connection with its opposition to the takeover bid made by Boralex Inc. for the outstanding units of BPT. O'Leary is challenging the legality of the takeover bid and is seeking an increased consideration for its units taken up in connection with the takeover bid.

Jacques Toupin and Charles Toupin

Acted for **Jacques and Charles Toupin** in connection with proceedings instituted to recover their 800,000 class "A" shares of Garda World Security Corporation worth $9.6 million. The Québec Superior Court concluded that Messrs. Toupin owned the shares and the Court's decision was subsequently upheld by the Court of Appeal.

Caisse de dépôt et placement du Québec

Acted for **Caisse de dépôt et placement du Québec** in connection with an investment of $1.9 billion in SNC-Lavalin Group Inc. to finance a portion of the acquisition by SNC-Lavalin of all the share capital of WS Atkins plc. The Caisse's investment is structured as (i) a loan of $1.5 billion, secured by the value and cash flows of SNC-Lavalin's interest in the Highway 407 ETR project; and (ii) a subscription of approximately $400 million in subscription receipts of SNC-Lavalin.

IOU Financial Inc.

Acted for **IOU Financial Inc.** in connection with its successful response to Qwave Capital LLC's unsolicited partial takeover bid, including in injunctive proceedings asserting a breach by Qwave of a confidentiality agreement.

Agnico Eagle Mines Limited

Acted for **Agnico Eagle Mines Limited** in its C$3.9-billion acquisition with Yamana Gold Inc. of Osisko Mining Corporation. The transaction involved the formation of a 50-50 partnership between Agnico Eagle and Yamana which will hold and operate the Canadian Malartic mine. The transaction also resulted in a spin-out of a new TSX-listed company called Osisko Gold Royalties Ltd. which will continue to hold a 5% royalty interest in the Canadian Malartic gold property as well as exploration

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assets in Mexico.

Paladin Labs Inc.
Acted for **Paladin Labs Inc.** in connection with its acquisition by Endo Health Solutions Inc. in a stock and cash transaction valued at approximately $3 billion.

Abitibi-Consolidated Inc.
Acted for **Abitibi-Consolidated Inc.** (now known as Resolute Forest Products) in connection with its merger of equals with Bowater Incorporated to create a company with a combined enterprise value of US$8 billion.

Airbus SE
Acted as co-counsel to **Airbus SE**, a European leader providing tanker, combat and transport aircraft, as well as a global leader in aeronautic, space and related services, in its divestiture of Vector Aerospace Holding SAS to StandardAero Aviation Holdings, Inc.

New Look Vision Group Inc.
Acted for **New Look Vision Group Inc.** in its $120-million acquisition, by way of plan of arrangement, of Iris, le groupe visuel (1990) Inc., which has a network of 147 retail locations across Québec, British Columbia, Alberta, Ontario and New Brunswick. The purchase was financed through various arrangements, including an increase of New Look's senior secured term facility with its bank syndicate, a new junior unsecured debt facility and an equity private placement.

Cominar REIT
Acted for **Cominar REIT**, one of Canada's largest diversified real estate investment trusts and the largest commercial property owner in Québec, in its C$5.7-billion sale to Iris Acquisition II LP, which is an entity created by a consortium led by Canderel Real Estate Property Inc., one of Canada's largest privately held real estate companies.

An institutional investor
Acted for **an institutional investor** in responding to a major ransomware attack affecting critical infrastructure facilities, including with respect to related litigation.

New Look Vision Group Inc.
Acted for **New Look Vision Group Inc.** in its $800-million sale to NL1 AcquireCo Inc., an entity created by funds managed by FFL Partners, LLC, a San Francisco-based private equity firm, Caisse de dépôt et placement du Québec and the Dr. H. Doug Barnes Family.

Nemaska Lithium Inc.
Acted for **Nemaska Lithium Inc.** in proceedings instituted by Victor Cantore requesting that Nemaska be compelled to convey him a 3% net smelter return royalty on all metals extracted from Nemaska's Whabouchi mine.

Alstom S.A.
Acted as Canadian counsel to **Alstom S.A.** in its EUR4.4-billion strategic acquisition of Bombardier Transportation.

Warner Media, LLC
Acted for **Warner Media, LLC** in its indirect acquisition, by way of plan of arrangement, of all of the issued and outstanding shares of You i Labs Inc., a leading provider of cross-platform development tools for television and media companies.

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Certain shareholders of Mason Graphite

Acted for **Mr. Fahad Al-Tamimi and other concerned shareholders of Mason Graphite Inc.** in their successful efforts to replace the board of Mason with a new slate of directors to maximize the company's opportunities and enhance shareholder value.

Martin Coiteux

Acted for **Martin Coiteux**, former Minister of the Government of Québec, in a lawsuit for damages instituted by Marcel Forget, a former executive of UPAC, against the Government of Québec following the resignation.

Québecor Inc.

Acted for **Québecor Inc.** in connection with its proposed acquisition of Cirque du Soleil and related insolvency proceedings.

SEMAFO Inc.

Acted as counsel to **SEMAFO Inc.** in its US$2.1-billion business combination with Endeavour Mining Corporation by way of plan of arrangement under the *Business Corporations Act* (Québec).

Groupe Latécoère

Acted for **Groupe Latécoère**, a portfolio company of Searchlight Capital Partners, in its acquisition from Bombardier Inc. and certain of its affiliates of the assets relating to electrical wiring interconnection activities for the production of main and sub-electrical harnesses for commercial and business aviation programs.

European publicly-traded corporation

Acted for a **publicly traded corporation** in connection with a potential investment by an activist fund.

Diverse Clients

Acted successfully for **diverse clients** before the Autorité des marchés publics to obtain or renew their authorization to contract and/or to subcontract with a public body in response to a request for information or a notice of refusal.

Ipsen S.A.

Acted for French biopharmaceutical company **Ipsen** in the acquisition of Québec-based Clementia Pharmaceuticals for a purchase price of US$25.00 per share in cash upfront, plus a contingent value right (CVR) of US$6.00 per share, for a total transaction value of up to US$1.31 billion.

Michelin Group

Acted for the **Michelin Group** in its acquisition of Camso Inc., one of the global leaders in the design, manufacturing and distribution of off-road tires, wheels, tracks and conveyer belts, for a purchase price of US$1.7 billion. Camso has facilities in more than 25 jurisdictions world-wide.

Cominar Real Estate Investment Trust

Acting for **Cominar Real Estate Investment Trust** and its affiliates, significant creditors of Homburg Invest Inc. and its subsidiaries, in the restructuring attempt of Homburg Invest Inc. under the *Companies' Creditors Arrangement Act*.

Steelhead Partners, LLC

Acted for **Steelhead Partners, LLC** in connection with the takeover bid for Fibrek Inc. by Resolute Forest Products Inc.

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Cominar Real Estate Investment Trust

Acted for **Cominar Real Estate Investment Trust**in connection with its unsolicited takeover bid for Canmarc Real Estate Investment Trust, valued at approximately $904 million.

Confidential Client

Acted successfully for a Québec-based gas retailer in connection with criminal charges laid by the Competition Bureau for alleged price-fixing and related class actions. Davies has succeeded in obtaining a stay of the criminal proceedings against its client based on a breach of its constitutional rights.

Barzel Industries Inc.

Acted for **Barzel Industries Inc.** (formerly Symmetry Holdings Inc.) in its acquisition of Novamerican Steel Inc. for a purchase price of US$585 million.

Catalyst Fund Limited Partnership I

Acted for **Catalyst Fund Limited Partnership I** in the restructuring of Cable Satisfaction International Inc., sponsored by Catalyst, including the sale of Cable Satisfaction's subsidiary, Cabovisao-Televisao por Cabo, S.A., to Cogeco Cable Inc. in an all-cash transaction valued at 465 million euros.

Laurentian Bank of Canada

Acted for **Laurentian Bank of Canada**, a significant secured creditor of Groupe de Scieries GDS and its subsidiaries, in their restructuring attempt under the *Companies' Creditors Arrangement Act*. Davies was successful in obtaining for the Bank significant modifications to the Initial Order, which led to the Bank's claim being purchased by another creditor.

Catalyst Fund (Cable Satisfaction International Inc.)

Acted for **Catalyst Fund** in connection with the restructuring of Cable Satisfaction International Inc. under the *Companies' Creditors Arrangement Act* (CCAA) and the sale of principal subsidiary Cabovisao Televisao Por Cabo, S.A. to Cogeco Inc.

Eaux Vives Harricana Inc., a subsidiary of Parmalat Canada Inc.

Acted for **Eaux Vives Harricana Inc**. and its two subsidiaries in its restructuring under the *Companies' Creditors Arrangement Act* (CCAA). This restructuring resulted in the implementation of a plan of arrangement compromising claims aggregating over $100 million.

Ernst & Young Orenda Corporate Finance Inc.

Acted for **Ernst & Young Orenda Corporate Finance Inc**, appointed as trustee to conduct a divestiture of a business pursuant to a Consent Order issued by the Competition Tribunal. Also acted on behalf of the Trustee in contested proceedings before the Competition Tribunal in respect of that Order.

Metso Paper Ltd.

Acted for **Metso Paper Ltd**., a significant creditor of Papiers Gaspésia LLP, in the latter's restructuring under the *Companies' Creditors Arrangement Act.*

State Property Fund of Ukraine

Acted for the **State Property Fund of Ukraine** on the successful challenge before the Federal Court (Trial Division) and the Federal Court of Appeal of the validity of the registration of a $60 million arbitral award against the State Property Fund of Ukraine. The Federal Court of Appeal's ruling secured the release of an Aircraft Antonov

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AN124-100 that had been impounded in Goose Bay, Newfoundland.

Corus Entertainment Inc.
Acted successfully for **Corus Entertainment Inc.** in its representation before the Governor in Council who refused to quash a decision by the Canadian Radio-television and Telecommunications Commission approving the exchange of various radio stations (including CKAC) between Corus and Astral Media Inc.

ShockWave Medical, Inc.
Acted as Canadian counsel to Nasdaq-listed **Shockwave Medical, Inc.**, in its acquisition of Nasdaq- and TSX-listed British Columbia–based Neovasc Inc., for a total transaction value of up to US$147 million consisting of a purchase price per share of cash and a contingent value right.

LKQ Corporation
Acted as Canadian counsel to **LKQ Corporation** in its C$2.8-billion acquisition of Uni-Select Inc.

BELLUS Health Inc.
Acted for **BELLUS Health Inc.** in its US$2-billion sale to GSK plc, a British-based pharmaceutical company.

Recognitions

Litigation Counsel of America
Fellow

Chambers Global
Dispute Resolution: Litigation

Chambers Canada
Litigation: Securities (Québec)
Band 1

Chambers Canada
Litigation: General Commercial: Québec

Legal 500 Canada
Dispute Resolution: Québec
Leading Partner

Benchmark Canada
Commercial; Insolvency; Securities
Litigation Star

Lexpert Special Edition
Litigation; Restructuring and Insolvency

Lexpert 500 Cross Border
Litigation: Corporate Commercial

Lexpert (CLLD)
Litigation: Securities; Litigation: Corporate Commercial

Lexpert (CLLD)
Class Actions; Litigation - Directors' & Officers' Liability

Best Lawyers Canada

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Corporate and Commercial Litigation; Corporate Governance Practice

Best Lawyers Canada
Criminal Defence; Director and Officer Liability Practice; Securities Law

Best Lawyers Canada
Director and Officer Liability Practice
Lawyer of the Year 2022, Montréal

Lexpert Rising Stars
Leading Lawyers 40 and Under

External Engagements

Article
Country Perspective: Canada, co-author
Dec 16, 2019
Perspectives in Practice of the UNIDROIT Principles 2016: Views of the IBA Working Group on the Practice of the UNIDROIT Principles 2016 (International Bar Association)
Download Article

Insights

Davies Lawyers Recognized by *Best Lawyers*
Sep 3, 2026

Lexpert Affirms Davies' Position as a Leading Firm
Mar 17, 2026

Lexpert Recognizes Davies' Excellence in Litigation
Nov 20, 2025

Lexpert Recognizes Davies' Restructuring Expertise
Oct 1, 2025

AMF Adopts Policy Supporting Self-Reporting and Cooperation
Jun 4, 2025

Benchmark Litigation Recognizes Davies
May 1, 2025

Updated " *Ineligibility and Suspension Policy*": Are You at Risk of Losing Your Right to Contract with the Canadian Government?
Jun 19, 2024

Doing Business in Canada
Nov 14, 2023

Québec Court Tackles Novel Issues During Approval of the Second Remediation Agreement (a.k.a. Deferred Prosecution Agreement) Under the Canadian *Criminal Code*
May 23, 2023

First Remediation Agreement under the Canadian Criminal Code: Key Takeaways
Jun 14, 2022

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New Look Vision Completes Sale to NL1 AcquireCo
Dec 24, 2021

Davies Recognized in *Lexpert Special Edition: Litigation*
Nov 29, 2021

Davies Advises on Restructuring & Insolvency Deal of the Year at IFLR1000 Canada and United States Awards
Sep 22, 2021

Best Lawyers in Canada Recognizes 128 Davies Lawyers
Aug 26, 2021

Davies Litigators Achieve Top Ranking in*Benchmark Canada* 2021
Apr 28, 2021

Alstom Acquires Bombardier Transportation to Become Leader in Global Mobility Market
Feb 1, 2021

Education

Université Laval, LLB, 1998
Petit Séminaire de Québec, IB (History), 1995

Bar Admissions

Québec, 1999

Board Memberships

Le Garde-Manger Pour Tous, chair

Professional Affiliations

Young Canadian Arbitration Practitioners