DAVIES



Franziska Ruf
Partner

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Expertise
Mergers and Acquisitions
Private Equity
Corporate Governance
Capital Markets and Securities

Bar Admissions
Québec, 1987

Franziska brings her business-minded advice to her client's critical domestic and cross-border deals.

Franziska advises on complex and high-profile cross-border, multijurisdictional and domestic transactions for a wide variety of clients, both public and private, including global industrial groups, entrepreneurs, founders, private equity funds and pension funds. Clients across diverse industries turn to Franziska for her responsive manner and dedication.

Franziska has developed strong business relationships and an enviable reputation with law firms across the globe and has worked extensively on transactions involving businesses in Europe, Asia and North and South America.

Known for her expertise in corporate governance, Franziska also regularly advises boards of directors, special committees, senior management and shareholders on a wide range of transactions, public disclosure issues and corporate governance matters.

Franziska is a former member of our Management Committee and current member of the Montréal Talent Management and Evaluation Committee. She is the former chair of the International M&A Subcommittee of the American Bar Association and is a member of the Corporate and M&A Law Committee of the International Bar Association. Franziska also sits on (i) the board of directors of Saputo Inc. (a TSX-listed issuer) and is a member of its Corporate Governance and Human Resources Committee, (ii) the board of directors of the Chaînon Foundation, where she serves as corporate secretary and is a member of its Corporate Governance Committee, and (iii) the board of directors of the Québec Chapter of The Institute of Corporate Directors. Franziska is also a member of the Québec Chapter of Women Corporate Directors, where she previously served as co-chair.

Representative Work

Fonds de solidarité FTQ and Investissement Québec
Acted for **Investissement Québec** and **Fonds de solidarité FTQ** in connection with the sale of their shares in LMPG Inc. to Platinum Equity.

Brixmor Property Group and Everview Partners
Acting as Canadian counsel to **Brixmor Property Group** and **Everview Partners** in their US$2.3-billion acquisition of Slate Grocery REIT.

PSP Investments
Acting for **PSP Investments** as a co-purchaser in the acquisition of H&R REIT's assets valued at approximately $6.7 billion alongside other co-purchasers including funds affiliated with Blackstone Real Estate and Crestpoint Real Estate Investments. As part of the transaction, PSP Investments and Crestpoint are acquiring the Canadian industrial properties in H&R REIT's portfolio.

REA Group
Acted for **REA Group**, a global online real estate advertising company that is publicly listed on the Australian Securities Exchange, in its acquisition of a 61.5% equity interest in Planitar Inc., the maker of iGUIDE, a proprietary camera and software platform for capturing and delivering immersive 3D virtual tours and extensive property data.

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Mountaingate Capital Management II. L.P.

Acted for **Mountaingate Capital Management II, L.P.** in the sale of its interest in Damotech Inc., a leading rack safety manufacturer, to an affiliate of Vance St. Capital

Celsius Holdings, Inc.

Acted as Canadian counsel for **Celsius Holdings** in its US$585-million strategic partnership with PepsiCo, including the acquisition of Rockstar Energy® in the U.S. and Canada and the integration of Alani Nu® into PepsiCo's U.S. and Canada distribution network.

Doximity, Inc.

Acted for **Doximity, Inc.** in its acquisition of Pathway Medical Inc., a Montreal-based medical AI and clinical reference startup.

Vortex Companies

Acted for **Vortex Companies**, a Quad-C Management, Inc. portfolio company and global leader in trenchless infrastructure solutions, in its acquisition of Foraction Inc., Quebec's leading trenchless watermain rehabilitation contractor, from Groupe Michaudville.

Canada Growth Fund

Acted for **Canada Growth Fund** in a US$25-million equity investment in Nouveau Monde Graphite Inc., a Québec-based graphite mining and processing company, marking CGF's first direct investment in Québec and entry into the critical minerals sector.

PPG Industries Inc.

Acted as Canadian counsel to **PPG Industries Inc.** in the US$550-million sale of 100% of its architectural coatings business in the U.S. and Canada to American Industrial Partners.

Advance Auto Parts, Inc.

Acted as Canadian counsel to **Advance Auto Parts, Inc.** in its US$1.5-billion sale of Worldpac, Inc., a wholesale distributor of quality aftermarket replacement automotive parts, to The Carlyle Group Inc.

Outfront Media Inc.

Acted as Canadian counsel to **OUTFRONT Media Inc.** in the C$410-million sale of its Canadian outdoor advertising business to Bell Media, a wholly-owned subsidiary of BCE.

PSP Investments

Acted for **PSP Investments** with the establishment of its new wholly-owned subsidiary, Canada Growth Fund Investment Management Inc., and the negotiations with the Government of Canada and Canada Development Investment Corporation in connection with the management of the newly-established $15-billion Canada Growth Fund.

Mondi plc

Acted for **Mondi plc**, a global leader in the production of sustainable packaging and paper, in its acquisition of the Hinton Pulp mill from West Fraser Timber Co. Ltd. (West Fraser) and its long-term partnership with West Fraser to access local, high-quality fibre from well-established wood basket, as well as with Mondi plc's plans to invest €400 million in the expansion of Hinton.

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Design World LLC d/b/a WTWH Media, LLC

Acted as Canadian counsel to **Design World LLC d/b/a WTWH Media, LLC**, a Mountaingate Capital portfolio company, in its acquisition via a wholly owned Canadian subsidiary of substantially all the assets of Engineering.com Incorporated, a media website operator focused on engineering related content.

Umicore SA

Acted for **Umicore SA/NV**, a circular materials technology company headquartered in Belgium, in the development and construction of a first-of-its kind EV battery materials manufacturing plant in Loyalist Township, Ontario, which will be 100% fueled by renewable energy from the start of production. This project won Infrastructure Deal of the Year at the 2024 Canadian Law Awards.

Mountaingate Capital

Acted for **Mountaingate Capital Management II, L.P.** in its strategic investment in Damotech inc., a leading rack safety manufacturer.

Mountaingate Capital

Acted for **Mountaingate Capital Management II, L.P.** in its strategic investment in Bond Brand Loyalty Group, a leading marketing, customer experience and loyalty software management group.

Investissement Québec

Acted for **Investissement Québec**, in its own capacity and as agent of the Government of Québec, in the initial C$70-million investment in Équisoft Inc., one of the largest providers of digital solutions in the financial sector, as part of a C$125-million investment with Export Development Canada and Fondaction.

PSP Investments

Acts as regulatory counsel to **PSP Investments** in the structuring of all its worldwide investments to ensure compliance with the PSPIB Act and Regulations, as well as advising PSP Investments on governance and other commercial and regulatory matters.

Interfor Corporation

Acted for **Interfor Corporation** in its acquisition for over C$325-million of 100% of the equity interests of Kilmer Group-backed Chaleur Forest Products entities.

Hankook & Company Co., Ltd. and Hankook Tire & Technology Co., Ltd.

Acted as Canadian counsel to **Hankook & Company Co., Ltd. and Hankook Tire & Technology Co., Ltd.** in their acquisition of an interest in Preciseley Microtechnology Corporation, a developer of optic micro-electromechanical system solutions.

Interfor Corporation

Acted for **Interfor Corporation** in its $490-million acquisition of 100% of the equity interests of Kelso & Company-backed EACOM Timber Corporation.

Fonds de solidarité des travailleurs du Québec and Investissement Québec

Acted for **Fonds de solidarité des travailleurs du Québec (F.T.Q.)** and **Investissement Québec** as private placement subscribers in mdf commerce inc.'s private placement of $52.6 million in subscription receipts in the context of mdf's acquisition of Periscope Intermediate Corporation for a purchase price of approximately US$207.3 million.

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Sobeys Inc.

Acted for **Sobeys Inc.** in the acquisition of a majority interest in Ricardo Media Inc. and in connection with the related shareholders, use of intellectual property and employment arrangements.

Groupe Latécoère

Acted for **Groupe Latécoère**, a portfolio company of Searchlight Capital Partners, in its acquisition from Bombardier Inc. and certain of its affiliates of the assets relating to electrical wiring interconnection activities for the production of main and sub-electrical harnesses for commercial and business aviation programs.

Resolute FP Canada Inc.

Acted for **Resolute FP Canada Inc.**, a subsidiary of Resolute Forest Products Inc., in the sale of its pulp and paper mill located in Thorold, Ontario, to Bioveld Canada Inc., a subsidiary of Riversedge Developments Inc.

Hypertec Infrastructures Inc.

Acted as lead tax counsel for **Hypertec Infrastructures Inc.** in the sale of its data center and colocation services business to Vantage Data Centers, one of the world's leading hyperscale data center providers.

PSP Investments

Acted as lead counsel for **PSP Investments** in (i) its sale to TCorp of a 49% undivided ownership interest in eight hydroelectric generating facilities located on the Abitibi, Seine, Rainy and Winnipeg rivers in the province of Ontario and the Raft Lake, Kettle Falls and Squirrel Falls control dams and 140 km of transmission lines and control systems for these generating facilities, and (ii) the negotiation of the management and co-ownership agreements between the partners.

Driven Brands Inc.

Acted for Roark Capital-backed **Driven Brands Inc.** in its acquisition of Clairus Canada Group, a major automotive parts, windshield repair and claims management business based in Québec.

Vista Equity Partners

Acted for **Vista Equity Partners** in its joint investment with TA Associates in Aptean, a leading global provider of mission-critical, industry-specific enterprise software solutions.

Caisse de dépôt et placement du Québec

Acted for **Caisse de dépôt et placement du Québec** (CDPQ) in (i) the sale of Knowlton Development Corporation's shares to a group of investors, including HarbourVest Partners, LLC, led by Cornell Capital LLC; and (ii) the rollover of CDPQ's shares and additional investment therein.

Michelin Group

Acted for the **Michelin Group** in its acquisition of Camso Inc., one of the global leaders in the design, manufacturing and distribution of off-road tires, wheels, tracks and conveyer belts, for a purchase price of US$1.7 billion. Camso has facilities in more than 25 jurisdictions world-wide.

Vista Equity Partners III LLC

Acted for **Vista Equity Partners** in the carve-out sale of the vertical business applications group of its Aptean portfolio companies to a subsidiary of ESW Capital,

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LLC.

Vista Equity Partners

Acted for **Vista Equity Partners** in the carve-out by its portfolio company, Aptean, Inc., of its public sector and healthcare business and the merger of that business with Superion, LLC, and TriTech Software Systems Inc. to form one of the largest conglomerates focused specifically on state and local governments in North America.

Caisse de dépôt et placement du Québec

Acted for the **Caisse de dépôt et placement du Québec** ("CDPQ") in connection with the sale of Atrium Innovations Inc. to Nestlé S.A., for US$2.3 billion. Atrium Innovations Inc. was held by a group of investors that includes Permira Funds, CDPQ and the Fonds de solidarité des travailleurs du Québec (F.T.Q.).

Cincinnati Bell Inc.

Acted for **Cincinnati Bell Inc.** in its acquisition of OnX Enterprise Solutions, a leading enterprise technology services and solutions provider.

PSP Investments

Acted for **PSP Investments** in its strategic initiatives with Pattern Energy Group Inc., including (i) the acquisition of a 9.9% interest in Pattern Energy; (ii) the joint venture between PSP and Pattern Energy to co-invest in various renewable projects; (iii) the joint acquisition with Pattern Energy of a 51% and 49% interest, respectively, in the 179 MW Meikle wind project in British Columbia and the 143 MW Mont Sainte-Marguerite wind project in Québec; and (iv) the acquisition of 49% of the Class B interests held by Pattern in the Panhandle 2 wind project in Texas.

Golden Gate Capital

Acted as Canadian counsel to **Golden Gate Capital** in its acquisition of 20-20 Technologies, Inc.

Caisse de dépôt et placement du Québec, Canada Pension Plan Investment Board and Ontario Teachers' Pension Pla

Acted for **Caisse de dépôt et placement du Québec**, **Canada Pension Plan Investment Board** and **Ontario Teachers' Pension Plan** in connection with a $340-million private placement of subscription receipts for the partial financing of Intact Financial Corporation's US$1.7-billion proposed acquisition of OneBeacon Insurance Group, Ltd.

Caisse de dépôt et placement du Québec

Acted for **Caisse de dépôt et placement du Québec** in connection with an investment of $1.9 billion in SNC-Lavalin Group Inc. to finance a portion of the acquisition by SNC-Lavalin of all the share capital of WS Atkins plc. The Caisse's investment is structured as (i) a loan of $1.5 billion, secured by the value and cash flows of SNC-Lavalin's interest in the Highway 407 ETR project; and (ii) a subscription of approximately $400 million in subscription receipts of SNC-Lavalin.

TeleTech Holdings, Inc.

Acted for **TeleTech Holdings, Inc,** a leading global provider of customer experience, engagement and growth solutions, in connection with its $59-million acquisition of Atelka Enterprise Inc., a Québec-based customer experience provider of services to leading Canadian telecom, logistics and entertainment companies.

PPG Industries Inc.

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Acted for **PPG Industries** in connection with its agreement to sell the assets of its flat glass manufacturing and glass coating operations to Vitro S.A.B. de C.V., a leading producer of flat glass and specialty products, for approximately US$750 million in gross cash proceeds.

Caisse de dépôt et placement du Québec

Acted for the **Caisse de dépôt et placement du Québec** in connection with its initial $25-million investment in LASIK MD, Canada's largest vision correction leader, to help finance the acquisition of a minority interest in Vision Group Holdings, an American leader in vision correction, as well as its undertaking to provide for additional investments to finance future acquisitions.

Vista Equity Partners III, LLC

Acted for **Vista Equity Partners** portfolio companies in connection with (i) an acquisition by **Aptean, Inc.**, a leading provider of enterprise software solutions and a Vista Equity portfolio company, of the Government & Enterprise Management Solutions Division from StarDyne Technologies Inc.; and (ii) an acquisition by **PowerSchool Group LLC**, the leading education technology platform for K-12 and another Vista Equity portfolio company, of the SRB Education Solutions Division of StarDyne Technologies Inc.

Novacap Industries III, L.P.

Acted for **Novacap Industries III, L.P.** in connection with the sale to Arlon Capital Partners of its interest in Idaho Pacific Holdings, Inc. and AgraWest Foods Ltd., manufacturers of dehydrated potato products.

Peds Legwear Inc.

Acted for **Peds Legwear Inc.** in connection with its acquisition by Gildan Activewear Inc., for an acquisition cost of US$55 million.

Énergir Inc.

Acted for **Énergir Inc.** in connection with its issuance by way of private placement of (i) $800-million principal amount of short-term promissory notes to Canadian institutional investors under its commercial paper program; (ii) $100-million principal amount of 1.52% Series S senior secured obligations due in 2020 to Canadian institutional investors; (iii) $100-million principal amount of 3.30% Series R senior secured obligations due in 2045; (iv) US$100-million principal amount of 3.22% senior secured notes due in 2024 to U.S. institutional investors; (v) $125-million principal amount of 3.28% Series T First Mortgage Bonds due 2046; and (vi) $200 million Series U first mortgage bonds due 2047.

Royal Greenland Seafood A/S

Acted for **Royal Greenland Seafood A/S** in connection with its investment in Canadian seafood producer Quin-Sea Fisheries Limited.

The Aldo Group Inc.

Acted for **The Aldo Group Inc.** in connection with the sale of its Little Burgundy division to a Canadian subsidiary of Genesco Inc., a U.S. public company.

Felda Global Ventures Holdings Sdn. Bhd.

Acted for Malaysia's **Felda Global Ventures Holdings Sdn. Bhd.,** one of the largest palm plantation operators in the world, in its sale of eastern Canada's largest oilseed processing plant to Viterra Inc. for $190 million.

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PSP Investments

Acted for the **Public Sector Pension Investment Board** (PSP Investments) in connection with the sale of a portfolio of real estate assets by joint ventures between affiliates of PSP Investments and affiliates of Starlight Investments to Northern Property Real Estate Investment Trust (NPR) concurrently with NPR's acquisition of True North Apartment Real Estate Investment Trust by way of plan of arrangement to form Northview Apartment Real Estate Investment Trust, which has an enterprise value in excess of $3 billion and is the third-largest publicly-traded multi-family REIT in Canada.

Caisse de dépôt et placement du Québec

Acted for **Caisse de dépôt et placement du Québec**, **Fonds de solidarité des travailleurs du Québec (F.T.Q.)**and **Fonds de solidarité FTQ investissements croissance I, s.e.c.** in connection with the sale of the shares held by all shareholders of Distech Controls Inc. for approximately $318 million, to Acuity Brands, Inc., a NYSE-listed leading provider of lighting solutions.

Zoom Media Group Inc.

Acted for **Zoom Media Group Inc.** in the sale of its non-fitness indoor advertising business (consisting of campus, fashion, business, medical and golf networks) to Newad Media Inc. and in the acquisition of Newad Media Inc.'s fitness indoor advertising business.

Frutarom Industries Ltd.

Acted for **Frutarom Industries Ltd.**, one of the world's 10 largest companies operating in the global flavours and fine ingredients markets, in connection with its acquisition of substantially all of the shares of Investissements BSA Inc., a developer, manufacturer and distributor of spices and seasoning blends, with a particular focus on the areas of processed meats and convenience foods, for $42,750,000.

Logibec Inc.

Acted for the management team of **Logibec Inc.** in connection with the sale of Logibec Inc.'s shares to US private equity firm GI Partners. Logibec is a leading Canadian healthcare IT company specializing in the development, marketing, implementation and support of clinical and administrative information systems for the health and social services sectors.

Zoom Media Group Inc.

Acted for **Zoom Media Group Inc.**, the largest targeted lifestyle media in Canada, in connection with its corporate matters and acquisitions.

Vision 7 International ULC

Acted for **Vision 7 International ULC**, a fully integrated marketing communications company, whose two major brands include Canadian marketing communication agency leader Cossette and the international PR firm Citizen Relations, in connection with its acquisition by BlueFocus Communication Group Co., Ltd., the No. 1 integrated communication and marketing services group in China.

Selex Sistemi Integrati S.P.A.

Acted for **Selex ES Ltd**, a subsidiary of **Leonardo S.p.A.** in connection with its acquisition of TTI Tactical Technologies Inc., a developer and service provider of electronic warfare simulation software for the international electronic warfare market.

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Nordion Inc.

Acted for the Special Committee of the Board of Directors of **Nordion Inc.**, a publicly-traded company based in Ottawa, Canada, in connection with its purchase by Sterigenics, a global leader in sterilization services and a portfolio company of GTCR LLC, a leading private equity firm based in Chicago, for US$826 million. Nordion is one of the world's leading producers of medical isotopes and sterilization technologies.

WSP Global Inc.

Acted for **WSP Global Inc.**, a publicly traded global professional engineering services firm based in Montréal, Québec, in connection with its entering into of an arrangement agreement regarding the acquisition of all of the issued and outstanding shares of Focus Group Holding Inc., a multi-disciplinary engineering and consulting firm based in Alberta principally serving oil, gas and civil markets in Western Canada, for an aggregate purchase price of $366,050,000.

TransMontaigne Inc.

Acted as Canadian counsel to **TransMontaigne Inc.,** a US oil pipeline and terminal company, in connection with the sale of Canterm Canadian Terminals Inc., a company with two distribution terminals for the storage and handling of refined products in Montréal and Québec City, to Royal Vopak, the world's largest independent liquid bulk tank storage service by capacity.

Fonds de solidarité des travailleurs du Québec (F.T.Q.) and Caisse de dépôt et placement du Québec

Acted for **Fonds de solidarité des travailleurs du Québec (F.T.Q.)** and **Caisse de dépôt et placement du Québec** in connection with the acquisition by the Permira funds of the shares of Atrium Innovations Inc. for approximately $1.1 billion by way of a plan of arrangement.

Vista Equity Partners III

Acted as Canadian counsel for **Vista Equity Partners** in connection with its acquisition of Qualcomm Inc.'s North and Latin American transportation and logistics business, Omnitracs Inc., for US$800 million.

Shareholders of MIP Inc. and M.I.P. Global Inc.

Acted for the shareholders of **MIP Inc.** in connection with the sale to Banyan Capital Partners of a majority interest in MIP Inc., a manufacturer and distributor of textile and related products for the health care industry in North America, Europe, South America, Australia and Asia. In addition to its Canadian operations, the acquired business of MIP includes subsidiaries in Germany, the UK, China and Peru.

Fonds de solidarité des travailleurs du Québec (F.T.Q.) et al.

Acted for **Fonds de solidarité des travailleurs du Québec (F.T.Q.)**, **Caisse de dépôt et placement du Québec**, **Enertech Capital Partners IV L.P.**, **Export Development Canada**, **Fonds de solidarité FTQ investissements croissance I s.e.c.**, **SVIC No. 25 New Technology Business Investment L.L.P.** and **Investments W2 Inc.** in connection with their investment in the share capital of Distech Controls Inc., a Québec private company held by Étienne Veilleux and Technovator International Limited.

PPG Industries

Acted as Canadian counsel for **PPG Industries** in connection with its $1.05-billion

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acquisition of the North American architectural coatings business of AkzoNobel N.V.

Veolia Transdev

Acting for **Veolia Transdev**, the world's leading private player in the field of sustainable transport, in connection with its Canadian operations and acquisitions.

Mill Road Capital, L.P.

Acted for **Mill Road Capital, L.P.** in connection with its acquisition of PRT Growing Services Ltd. for $45.6 million.

Dassault Systèmes SE

Acted for **Dassault Systèmes SE** in connection with its acquisition of the shares of Gemcom Software International Inc., a geological modeling and simulation company which is a world leader in mining industry software solutions with operations in 13 jurisdictions around the world, for approximately US$360 million.

Desjardins Société financière Inc.

Acted for **Desjardins Société financière Inc.**, a wholly owned subsidiary of Fédération des caisses Desjardins du Québec in connection with Fiera Sceptre's $309.5-million acquisition of Natcan Investment Management Inc.

Zoom Media Group Inc.

Acted for **Zoom Media Group Inc.**, the operator of a worldwide digital and fixed media network, in connection with an additional equity investment by its existing shareholders, members of the de Gaspé Beaubien family and ABS Capital Partners, a leading U.S. growth equity firm.

HRT Participacoes em Petróleo S.A.

Acted for **HRT Participacoes em Petróleo S.A.**, one of the largest independent oil and gas exploration and production companies in Brazil, in connection with its Canadian corporate, securities and other regulatory matters.

Infu-Capital, S.C.R. de Régimen Simplificado, S.A.U.

Acted for **Infu-Capital, S.C.R. de Régimen Simplificado, S.A.U.**, a Spanish entity part of Grupo Fuertes, in connection with its private financing of Québec-based Prevtec Microbia Inc.

Sigdo Koppers

Acted as Canadian counsel to **Sigdo Koppers**, a Chilean industrial engineering conglomerate, in connection with its US$790-million acquisition of Magotteaux Group, a Belgian mining and cement services company.

Baosteel Resources International Co., Ltd.

Acted for **Baosteel Resources International Co., Ltd.**, part of The Baosteel Group and one of the largest steel producers in China and worldwide, in connection with its investment in Noront Resources Ltd., by way of a private placement.

Novacap Industries III, L.P.

Acted for **Novacap Industries III, L.P.,** a leading Canadian private equity and venture fund, in connection with its US$87-million acquisition of Idaho Pacific Holdings, Inc. and its Canadian and U.S. subsidiaries.

Vista Equity Partners and P2 Energy Solutions

Acted for **Vista Equity Partners**, a leading US private equity firm, and **P2 Energy Solutions**, one of Vista Equity's portfolio companies, in connection with the

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acquisition by P2ES Holdings, Inc. of the assets of WellPoint Systems Inc. and of its Canadian and US subsidiaries out of receivership for an approximate consideration of US$36 million plus the assumption of certain liabilities.

François de Gaspé Beaubien, Leonard Schlemm, Vanedge Capital Inc. and Sheldon and Stuart Elman

Acted for **François de Gaspé Beaubien**, **Leonard Schlemm**, **Vanedge Capital Inc.** and **Sheldon and Stuart Elman**, in connection with their investment in Sava Transmedia Inc., a new entity in the Québec video game industry.

Huntsman Gay Global Capital, LLC

Acted for **Huntsman Gay Global Capital, LLC**, a leading US private equity fund, in connection with its acquisition of a 70% interest in iCongo, Inc.

Logibec Groupe Informatique Ltée

Acted for the majority shareholder of **Logibec Groupe Informatique Ltée** in the $231 million takeover bid of Logibec by a subsidiary of OMERS Private Equity Inc.

TD Securities Inc.

Acted for **TD Securities Inc.** as dealer manager in a rights offering of Fibrek Inc.

Mill Road Capital, L.P.

Acted for U.S.-based private equity firm **Mill Road Capital, L.P.** in its successful "white knight" bid for Cossette Inc. for approximately $134 million.

Recognitions

Chambers Global
Corporate/M&A

Chambers Canada
Corporate/Commercial: Québec
Band 1

IFLR1000
Capital Markets: Debt; Mergers and Acquisitions; Private Equity

Legal 500 Canada
Capital Markets; Corporate and M&A
Leading Partner

Lexpert 500 Cross Border
Corporate Commercial Law; Corporate Finance and Securities

Lexpert 500 Cross Border
Corporate Mid-Market; Mergers and Acquisitions; Private Equity

Lexpert Special Edition
Finance; M&A

Lexpert Zenith Award
Celebrating Women in Law
2017

Lexpert (CLLD)
Corporate Commercial Law; Corporate Finance and Securities
Most Frequently Recommended

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Lexpert (CLLD)
Corporate Mid-Market; Mergers and Acquisitions; Private Equity
Most Frequently Recommended

Lexpert (CLLD)
Investment Funds and Asset Management: Investment Funds

Best Lawyers Canada
Corporate Governance Practice; Corporate Law; Leveraged Buyouts and Private Equity Law

Best Lawyers Canada
Mergers and Acquisitions Law; Securities Law (Transactional); Venture Capital Law

Best Lawyers Canada
Leveraged Buyouts and Private Equity Law
Lawyer of the Year 2019, 2024 and 2026, Montréal

Best Lawyers Canada
Securities Law (Transactional)
Lawyer of the Year 2024, Montréal

Best Lawyers Canada
Mergers and Acquisitions Law
Lawyer of the Year 2018 and 2021, Montréal

Best Lawyers Canada
Corporate Law
Lawyer of the Year 2017, 2020 and 2027, Montréal

Best Lawyers Canada
Corporate Governance Practice
Lawyer of the Year 2018, Montréal

Lexology Global Elite
M&A and Governance

External Engagements

Article
Investing In… 2024: **Canada chapter, co-author**
Jan 1, 2024
Chambers Global Practice Guides (Chambers and Partners)

Article
Investing In… 2023: **Canada chapter, co-author**
Jan 19, 2023
Chambers Global Practice Guides (Chambers and Partners)

Article
Canada Chapter, The International Comparative Legal Guide to Corporate Governance, co-author
Jul 1, 2019
Global Legal Group, 12th ed.
Download Article

Speaking Engagement

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Dell Women Entrepreneur Network's 2018 Summit, "Legal Issues that Matter Most to Women Entrepreneurs"; Toronto, ON
Jul 17, 2018

Insights

Takeaways from the Canada–Italy Aerospace Conference
Oct 1, 2026

Slate Grocery REIT to be Acquired in US$2.3 Billion Deal
Sep 29, 2026

Davies Lawyers Recognized by *Best Lawyers*
Sep 3, 2026

Lexpert Recognizes Davies' Finance Expertise
Apr 15, 2026

Lexpert Recognizes Davies' M&A Expertise
Apr 15, 2026

Lexpert Affirms Davies' Position as a Leading Firm
Mar 17, 2026

Lexpert 500 Guide Recognizes Davies
Jan 14, 2026

Lexpert Special Edition Recognizes Davies' Expertise in Finance
Apr 16, 2025

Lexpert Special Edition Recognizes Davies' Expertise in M&A
Apr 16, 2025

Bill S-285: A Canadian Contribution to the Stakeholder Governance Debate
Jun 11, 2024

Davies Governance Insights – September 2022
Sep 6, 2022

Sobeys Invests in Majority Stake in RICARDO Media
Aug 16, 2021

Alstom Acquires Bombardier Transportation to Become Leader in Global Mobility Market
Feb 1, 2021

Davies Governance Insights 2017
Oct 2, 2017

Education

McGill University, BCL/LLB, 1986

Bar Admissions

Québec, 1987

Community Involvement

Concordia University, University Human Research Ethics Committee (UHREC), former community member

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Teaching Engagements

Franziska regularly participated on a panel that stages a mock M&A negotiation at Columbia Law School and at Stanford Law School.

Board Memberships

Fellows Committee of the Institute of Corporate Directors, Québec Chapter, chair
Institute of Corporate Directors, Québec Chapter, director
Chaînon Foundation, corporate secretary and member of the Corporate Governance Committee
Saputo Inc., director and member of Corporate Governance and Human Resources Committee

Professional Affiliations

International Bar Association, Corporate and M&A Committee
American Bar Association, Business Law Section, Mergers & Acquisitions Committee
American Bar Association, Acquisitions of Public Companies Subcommittee, former member
American Bar Association, International M&A Subcommittee, former Chair
American Bar Association, Women in M&A Task Force, former member
Québec Autorité des marchés financiers, Legal Advisory Committee, former member
Women Corporate Directors, Québec Chapter